

**COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)**

**ANNUAL REPORT AND FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015**

# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

<b>Table of contents</b>	<b><u>Page</u></b>
Organisation information	1
Governing Board members' report	2 - 8
Word from the President of the Governing Board	9
Word from the CEO	10
Statement of Governing Board members' responsibilities	11
Report of the independent auditor	12 - 13
Financial statements:	
Statement of profit or loss and other comprehensive income	14
Statement of financial position	15
Statement of changes in reserves	16
Statement of cash flows	17
Notes	18 – 49

# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

### SOCIETY INFORMATION

#### *PRINCIPAL PLACE OF BUSINESS*

Comprehensive Community-Based Rehabilitation in Tanzania  
Msasani Village  
Kimweri Road  
PO Box 23310  
Dar es Salaam  
Tanzania

#### *REGISTRATION*

Comprehensive Community-Based Rehabilitation in Tanzania (CCBRT) is registered as a Society under the Societies Ordinance, 1954, CAP 337 R.E 2002.

#### *BANKERS*

Bank of Africa (Tanzania) Limited  
NDC Development House  
Ohio/Kivukoni Drive  
PO Box 3054  
Dar es Salaam  
Tanzania

NBC Limited  
Moshi Branch  
PO Box 3030  
Moshi  
Tanzania

#### *SOLICITORS*

IMMMA Advocates  
IMMMA House, Plot No. 357  
United National Road, Upanga  
PO Box 72484  
Dar es Salaam  
Tanzania

#### *AUDITORS*

PricewaterhouseCoopers  
369 Toure Drive  
3rd Floor, Pemba House  
PO Box 45  
Dar es Salaam  
Tanzania

#### *BANKERS (CONTINUED)*

Bank M (Tanzania) Limited  
Money centre – 8, Ocean Road  
PO Box 96  
Dar es Salaam  
Tanzania

# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## GOVERNING BOARD MEMBERS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2015

- 1 The Governing Board Members submit their report together with the audited financial statements for the year ended 31 December 2015, which disclose the state of affairs of Comprehensive Community-Based Rehabilitation in Tanzania ("the Society").

### 2 BACKGROUND AND PRINCIPAL ACTIVITIES

The Comprehensive Community-Based Rehabilitation in Tanzania (CCBRT) is a locally registered Society established in 1994. From its inception, as a Community-Based Rehabilitation (CBR) programme, CCBRT has grown rapidly and is now the largest provider of disability and rehabilitation services in the country. CCBRT was established to empower people with disabilities and their families, ensure access to medical and rehabilitative treatment and ultimately to improve their quality of life. In an effort to prevent disability CCBRT is engaged in improving maternal and new born healthcare which is now a key component of CCBRT's work.

CCBRT is currently comprised of a well-established Disability Hospital (DH), Community Programmes (CP) in and around Dar es Salaam and Moshi, a training programme, an advocacy unit and the Mabinti Centre which supports livelihood of women who were treated for fistula at CCBRT. Departments at CCBRT's DH include ophthalmology, obstetric fistula, and orthopaedics and reconstructive surgery. CP operates in different parts of Tanzania carrying out and supporting awareness raising, early identification and referrals, mobile outreach and CBR programmes.

In Dar es Salaam, the community work includes a Maternal and New-born Health Care (MNHC) capacity building programme which, in partnership with the Government's Regional Health Management Team (RHMT), aims at improving technical skills, infrastructure capacity and the referral systems of existing government facilities.

CCBRT is in the process of establishing a specialised Maternity and new-born Hospital, (CCBRT MH), which will be a referral hospital for high risk cases in the region. CCBRT works in close collaboration and partnership with the Government of Tanzania, and together the DH and MH form the Super Specialist Hospital for the Eastern Zone of Tanzania.

Training and capacity building are central to CCBRT's work and are provided for individuals and organisations in medical and rehabilitation fields as well as for CCBRT staff. CCBRT's advocacy unit operates at all levels in Tanzania and engages internationally in promoting disability-inclusion through research, lobbying, training and advice.

CCBRT aims to reach the most disadvantaged people and has put in place practices accordingly. Services are subsidised or free of charge for certain conditions and for all children under 5 years of age. A key part of realising sustainable provision of high quality services is the CCBRT Private Clinic. Revenue from the Private Clinic helps subsidise other services, reducing CCBRT's dependence on external funding and partners and also providing a more reliable and controllable income stream

# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## GOVERNING BOARD MEMBERS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2015

### 2 BACKGROUND AND PRINCIPAL ACTIVITIES (CONTINUED)

**CCBRT's vision** is a Tanzania where people have access to quality disability services as well as safe maternal and new born healthcare.

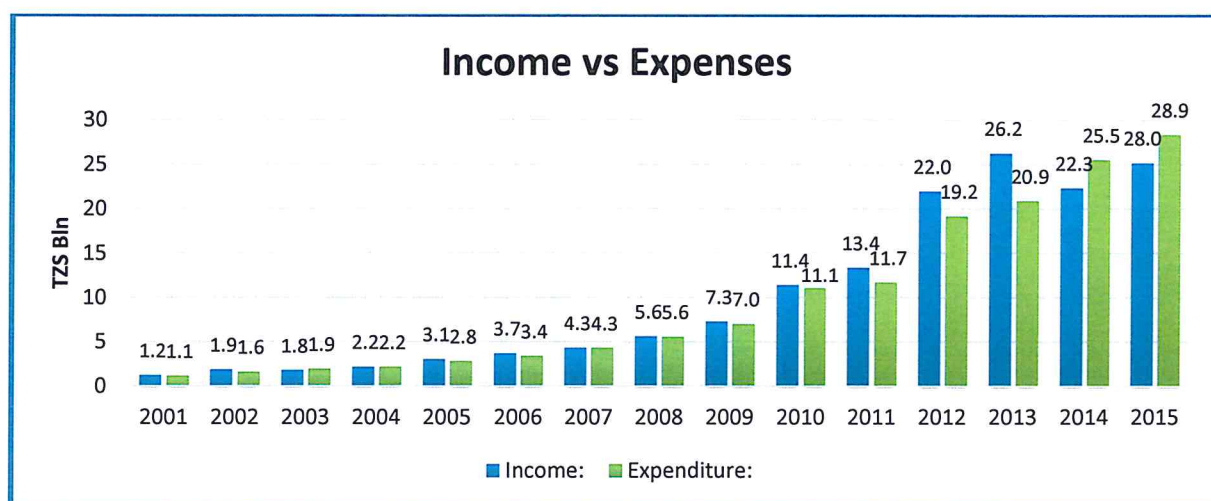
#### **Mission**

1. Prevent disability;
2. Prevent maternal and neonatal mortality and morbidity;
3. Provide equitable access to affordable, quality medical and rehabilitative services;
4. Advocate and facilitate the inclusion of people with disabilities in all aspects of society, especially health, education, and employment;
5. Empower people with disabilities and their families;
6. Educate the community on the rights of people with disabilities; and
7. Build capacity in quality managerial, medical and rehabilitative services to sustainably strengthen Tanzania's healthcare system.

#### **Working Principles**

1. Working in and with communities to reach disadvantaged people;
2. Ensuring long-term impact;
3. Strengthening capacity through sustainable strategies;
4. Working in collaboration;
5. Embracing the Public-Private Partnership with the Government of Tanzania;
6. Adhering to national and international standards; and
7. Creating an inclusive organisation.

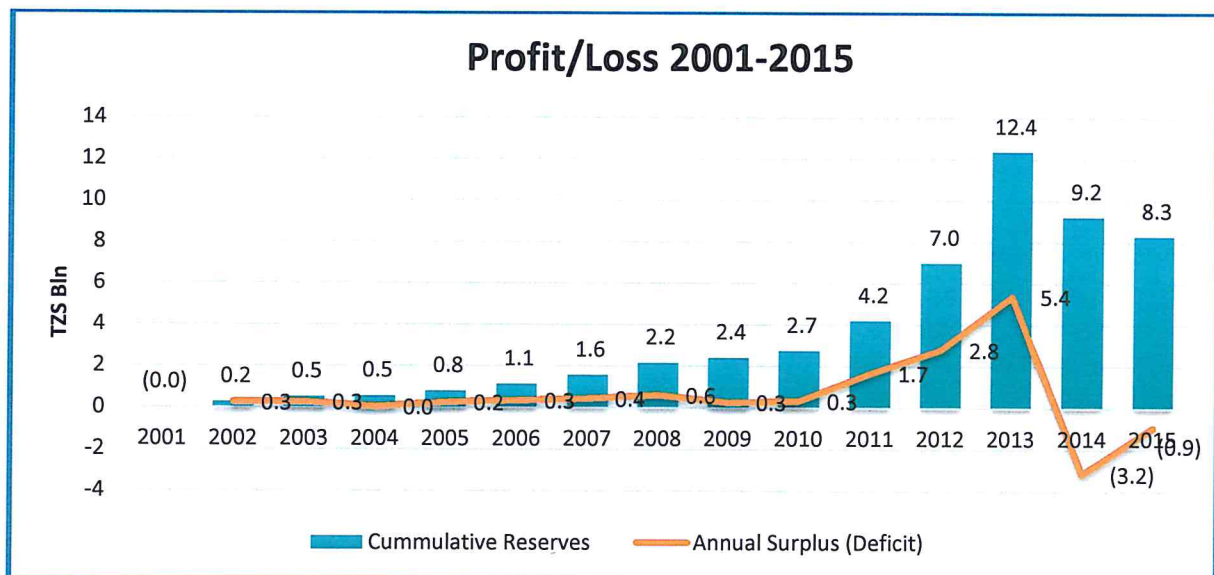
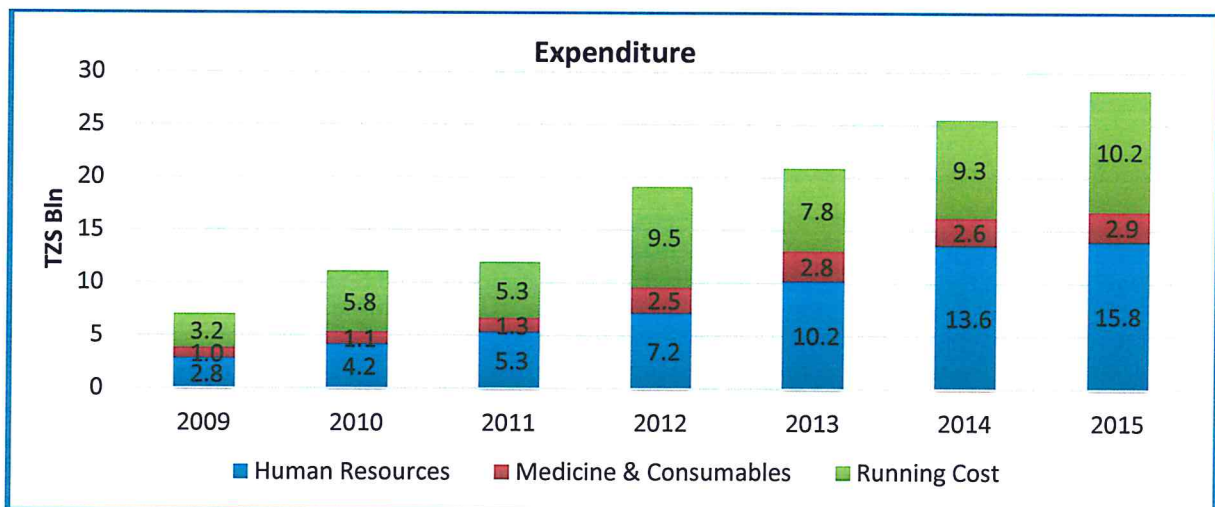
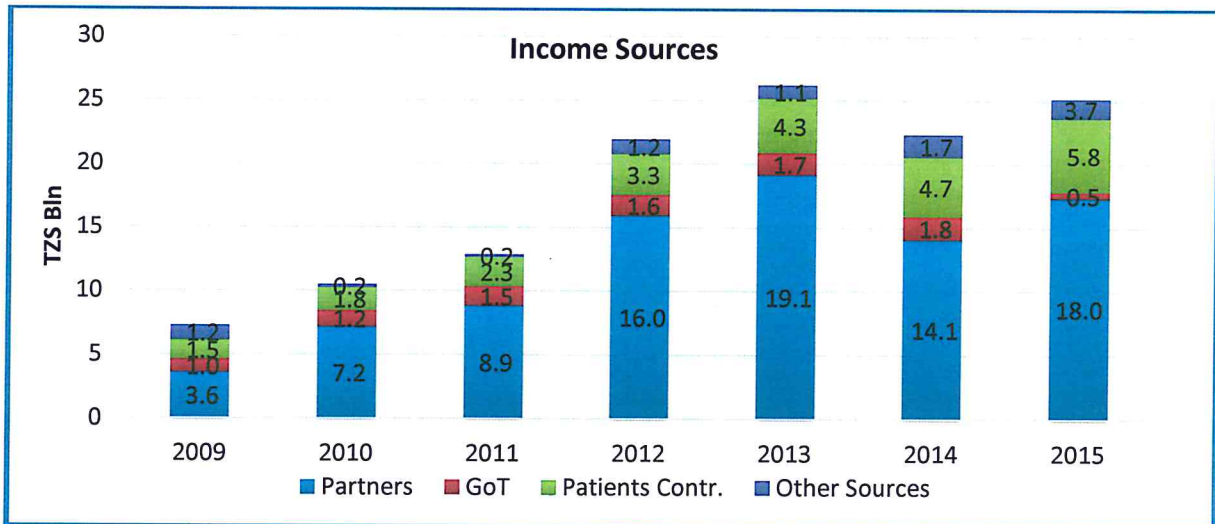
### 3 FINANCIAL HIGHLIGHTS



# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## GOVERNING BOARD MEMBERS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2015

### 3 FINANCIAL HIGHLIGHTS (CONTINUED)



# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## GOVERNING BOARD MEMBERS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2015

### 4 SERVICE DELIVERY REVIEW

At the end of 2015 CCBRT's service delivery is above the five-year targets in eight service delivery areas as analysed below:-

Service Delivery against 2013-2017 Strategy						
Service Delivery Area	Achievements			Total Target 2013-2017	%Target Reached	Comments
	2013	2014	2015			
<b>Disability Services</b>						
Eye Consultations	83,705	98,301	86,765	460,000	58%	Under target
Eye Surgeries	7,769	7,823	7,896	35,000	67%	Above target
Orthopaedic Department Consultations (Public, Private and Ear, Nose and Throat (ENT))	23,826	21,956	20,344	90,000	73%	Above target
Orthopaedic and Reconstructive Surgeries (including burns)	1,151	936	946	5,000	61%	Above target
Congenital Clubfoot Treatments (new patients)	358	425	599	1,500	92%	Above target
Cleft Lip/Palate Surgeries	458	437	400	2,500	52%	Under target
Vesicovaginal Fistula(VVF) Surgeries	713	846	920	4,650	53%	Under target
Assistive Devices Provided (prosthetics and orthotics, special seats, orthopaedic devices from DH, and glasses)	14,000	32,660	31,397	70,000	112%	Above target
<b>Community Services</b>						
Families Supported through CBR	3,844	5,992	8,869	12,000	156%	Above target
Children with Disabilities in Schools	910	625	892	4,000	61%	Under target
<b>Capacity Building</b>						
People Trained in Disability Inclusion	111	733	1,162	1,000	201%	Above target
Maternal Healthcare Professionals Trained	1,500	1,693	990	4,000	105%	Above target
Professionals Trained (Medical, Rehabilitation, Management)	400	246	532	1,500	79%	Under target
<b>Maternal and New-born Services</b>						
Antenatal care visits	-	-	-	137,500	0%	
Deliveries (caesarean sections)						
Normal deliveries	-	78,406	78,720	45,800	343%	Above target
Caesarean sections	-	-	9,689	18,500	52%	Under target
Postnatal care visits	-	-	-	91,600	0%	
Immunization visits	-	-	-	458,000	0%	
Family planning sessions	-	-	-	45,800	0%	
Integrated prevention of mother-to- child transmission of HIV	-	-	-	45,800	0%	

NB:-

- (i) Above target represents actual achievements of more than 60% at the end of year 3 of our five year strategic service delivery targets.
- (ii) Apart from deliveries achieved under Maternal and New-born Services, there were no other achievements made. It is expected these will come in to effect when the Maternity Hospital starts operation.

# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## GOVERNING BOARD MEMBERS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2015

### 5 PERFORMANCE RESULTS FOR THE YEAR

The total income increased by 25% in 2015 with a total of TZS 28 Billion (2014: TZS 22.3 Billion).

The financial position on page 14 shows that during the year total assets grew by 17% from TZS 92.8 Billion in 2014 to TZS 108.7 Billion. The increase was mainly contributed by the construction of the Maternity and New-born Hospital as detailed on Note 9 of the Financial Statements.

The net loss for the year of TZS 925.7 million (2014: TZS 3,154.5 million) has been added to the retained profit.

### 6 SOLVENCY

The Governing Board Members confirm that applicable accounting standard have been followed and the financial statements have been prepared on a going concern basis. The Governing Board has reasonable assurance expectation that CCBRT has adequate resources to continue with its operation at least 12 months from the date of this statement.

### 7 RESERVES

#### Retained profit

The retained profit is generated from accumulated profit over years. The purpose of retained profit is to support or to reinvest in the business operations in cases of either shortage of funding or any expansion of business activities. Members do not share any profit and are not entitled to receive any benefits from the Society's resources.

Included in retained profit of 2015 is a net foreign exchange gain of TZS 2.2 Billion. The gain is a result of weakening of the Tanzanian Shilling against the United States Dollar (USD), Euro and Great Britain Pound (GBP). The foreign exchange gain is not available for distribution.

#### Revaluation reserve

In 2013 the Society's buildings were valued, where the measurement was Level 2. All classes of assets (Property and Equipment) are carried out at cost model as per Note 9 of the Financial Statements. The revaluation profit generated is not available for distribution.

### 8 FUTURE DEVELOPMENT

#### Private Clinic

The demand of the ophthalmological, orthopaedic and rehabilitative care from the Tanzania growing middle class has increased. To meet the demand, CCBRT broke ground on a new expanded Private Clinic in 2015. Set to open 2017, the revenue generated from the expanded Private Clinic will allow CCBRT to treat more low-income patients and decrease reliance on outside funding from donors.

#### Maternity and New-born Hospital

Now in its fifth year of construction, CCBRT's Maternity and New-born Hospital is approaching the finish line. As a referral centre for emergency and high risk cases, the hospital will conduct approximately 12,000 deliveries each year in Dar es Salaam Region. 2015 was a key year for progress in preparation for the opening in early 2018.



# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## GOVERNING BOARD MEMBERS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2015

### 9 EMPLOYEE WELFARE

Human Resources policies were further developed to increase staff satisfaction and encourage professional development. The new policies include a rewards and benefits scheme and overtime policy. This demonstrate CCBRT's commitment to respond to the need of the staff members and provide them with support so that they can excel in their roles.

### 10 CAPITAL STRUCTURE

The capital of CCBRT is created by the grant / donation received for acquisition of fixed assets. The acquired assets capitalized and become capital grant. Members do not own any share or have right to the assets of the Organization.

### 11 CORPORATE GOVERNANCE

The Governing Board has six members and five of them are non-executive directors hence they are not involved in the day to day running of the Society. The calibres of the Governing Board Members possess sufficient experience to bring independent judgements in decision making about the Society activities.

The Governing Board meets between 2 to 4 times per year .The Board delegated day to day management and running of the Society to the Chief Executive Officer who is assisted by the Senior Management Team.

### 12 GOVERNING BOARD MEMBERS

The Governing Board Members who held office during the year and to the date of this report, unless otherwise stated were:

<u>Name</u>	<u>Nationality</u>	<u>Position</u>
Dr. Willibrod P. Slaa	Tanzanian	President
Mr. B. K. Tanna	British	Vice President
Mr. E. F. Mnyone	Tanzanian	Member
Mr. Erwin Telemans	Belgian	Secretary / CEO
Mr. J. Sutton	Irish	Treasurer
Prof. Godfrey Mmari	Tanzanian	Member

COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

GOVERNING BOARD MEMBERS' REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 DECEMBER 2015

13 AUDITORS


The auditor, PricewaterhouseCoopers, has expressed its willingness to continue in office and is eligible for re-appointment. A resolution proposing the re-appointment of PricewaterhouseCoopers as auditor of the Society for the year ending 31 December 2016 will be put to the Governing Board Members' Meeting.

BY ORDER OF THE GOVERNING BOARD



Mr. Jonathan Sutton  
Governing Board Member

27 July 2016  
Date



Mr Erwin Telemans  
CEO

27 JULY 2016  
Date



# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## WORD FROM THE PRESIDENT OF THE GOVERNING BOARD FOR THE YEAR ENDED 31 DECEMBER 2015

I'm always proud of the continuous innovation and creativity that develops each year at CCBRT, and 2015 was no exception. Our services remain competitive, increasingly accessible and available to patients from all economic backgrounds. A personal highlight was seeing construction begin on the new Private Clinic, which on completion will mean that we can offer more of our clients' optimum facilities while re-investing revenue into care provided at the Disability Hospital.

I have a long list of thanks to all those who supported CCBRT in different ways during 2015, so bear with me. Thank you, firstly, to our patients for choosing CCBRT. On behalf of the entire Board of CCBRT, thank you to all those who played a role in service delivery at CCBRT from the management, nurses, cleaners, administrators, all of whom, in different ways, make our successes possible. Gratitude goes, of course, to our donors, who have walked with us through the many varied different stages of CCBRT's journey. We value their contributions, support and expertise, and look forward to working together in the years ahead.



.....  
**Mr Jonathan Sutton**  
**Governing Board Member (For and**  
**On behalf of President)**

Date: 27 July 2016



# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## WORD FROM THE CEO FOR THE YEAR ENDED 31 DECEMBER 2015

2015 was a time of positive transformation at CCBRT. For me, the year was a key moment in our organisational development, as we restructured to increase efficiency. Over the course of the year, we witnessed some wonderful highlights in our mission to end preventable disability and reduce maternal and new-born mortality, from taking prestigious second place as Tanzanian Employer of the Year, to opening the first operational facilities of our Maternity & New-born Hospital.

CCBRT's evolution as a top provider of care is evident in all aspects of our work. In November, I participated in CCBRT's second trip to the world-renowned ThedaCare health centres in the United States (U.S) for expert training in lean management in healthcare. The strategies learned from this inspirational visit have propelled us further into implementing our own lean initiatives here at CCBRT, focussing primarily on patient experience. In October, we began the first implementation of our new electronic Hospital Management System (HMS). HMS will revolutionise the way we currently manage information, freeing up nurses from cumbersome paper-based administrative tasks and improving our use of data through more accurate monitoring and evaluation systems.

These initiatives may not seem headline-grabbing, but they are critical to our future success and the promotion of our guiding principle, 'mgonjwa kwanza' ('patient first'). I am proud of the way HMS and other transformative initiatives have been rolled out by our dedicated workforce of 479 staff, ushering CCBRT into a new era. My huge thanks to them for their hard work and commitment.

As we develop, we continue to grapple with the big questions, like sustainability. How can we ensure that through the growth of our Private Clinic, which cross-subsidises care for the poorest patients at our Disability Hospital, we reduce our dependency on donations in years to come and allow CCBRT to stand on its own two feet? We are working towards making this goal a reality. In October, we broke ground on a new, expanded Private Clinic facility, which will meet growing demand from the Tanzanian middle class and move us forward in terms of self-reliance.

Our close relationship with the Government of Tanzania continues to be very important to CCBRT. Together, we have forged ahead to achieve tangible progress through our collaboration on capacity building in maternal and new-born healthcare in 22 facilities across the Dar es Salaam Region. Since the programme began, partner sites have experienced a 9-fold improvement in the baseline standard of emergency care provided by these facilities.

I have no doubt that 2016 and beyond will bring their own unique challenges for CCBRT. There is still so much work for us to do to achieve our vision, and we are so grateful for your support as we strive to realise a Tanzania free of preventable disability and maternal and new-born mortality. Please join us for the journey ahead!

  
.....  
**Mr Erwin Telemans**  
CEO

Date: 27 July 2016



**COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)**

**STATEMENT OF GOVERNING BOARD MEMBERS' RESPONSIBILITIES  
FOR THE YEAR ENDED 31 DECEMBER 2015**

The Society Ordinance, 1954 requires the Governing Board Members to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the Society as at the end of the financial period and of its profit or loss. It also requires the Governing Board Members to ensure that the Society keeps proper accounting records that disclose, with reasonable accuracy, the financial position of the Society. They are also responsible for safeguarding the assets of the Society and hence taking reasonable steps for the prevention and detection of fraud, error and other irregularities.

The Governing Board Members accept responsibility for the annual financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgments and estimates in conformity with International Financial Reporting Standard (IFRS). The members are of the opinion that the financial statements give a true and fair view of the state of the financial affairs of the Society and of its losses in accordance with International Financial Reporting Standards and Societies Ordinance, 1954, Cap.337.

The members further accept responsibility for the maintenance of accounting records that may be relied upon in the preparation of financial statements, as well as designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatements due to fraud or error.

Nothing has come to the attention of the Governing Board Members to indicate that the Society will not remain a going concern for at least twelve months from the date of this statement.

Signed on behalf of the Governing Board Members by:



**Mr Jonathan Sutton**  
Governing Board Member

27 JULY 2016  
Date



**Mr Erwin Telemans**  
Secretary / CEO

27 JULY 2016  
Date



**REPORT OF THE INDEPENDENT AUDITOR  
TO THE GOVERNING BOARD MEMBERS OF COMPREHENSIVE COMMUNITY-BASED  
REHABILITATION IN TANZANIA (CCBRT)**

**Report on the financial statements**

We have audited the accompanying financial statements of the Comprehensive Community-Based Rehabilitation in Tanzania (the "Society"), which comprise the statement of financial position as at 31 December 2015 and the statements of profit or loss and other comprehensive income, changes in reserves and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

*Governing Board Members' responsibility for the financial statements*

The Governing Board Members are responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and with the requirements of the Societies Ordinance, 1954, Cap 337 R.E 2002 and for such internal control, as the directors determine necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

*Auditor's responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

REPORT OF THE INDEPENDENT AUDITOR  
TO THE GOVERNING BOARD MEMBERS OF COMPREHENSIVE COMMUNITY-BASED  
REHABILITATION IN TANZANIA (CCBRT) (Continued)

Report on the financial statements (continued)

*Opinion*

In our opinion, the accompanying financial statements give a true and fair view of the state of the Society's financial affairs as at 31 December 2015, and of its loss and cash flows for the year then ended in accordance with International Financial Reporting Standards and the Societies Ordinance, 1954, Cap 337 R.E 2002.



Nelson E. Msuya, FCPA – PP

For and on behalf of PricewaterhouseCoopers  
Certified Public Accountants  
Dar es Salaam

Date: 27<sup>th</sup> JULY 2016

COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	<u>Note</u>	<u>2015</u> TZS'000	<u>2014</u> TZS'000
Revenue	4	24,326,255	20,589,895
Other income	5	<u>3,708,958</u>	<u>1,710,152</u>
		28,035,213	22,300,047
Operating costs	6	<u>(28,960,998)</u>	<u>(25,454,565)</u>
<b>Loss before income tax</b>		<b>(925,785)</b>	<b>(3,154,518)</b>
Income tax expense	8	<u>-</u>	<u>-</u>
<b>Loss for the year</b>		<b><u>(925,785)</u></b>	<b><u>(3,154,518)</u></b>



COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015

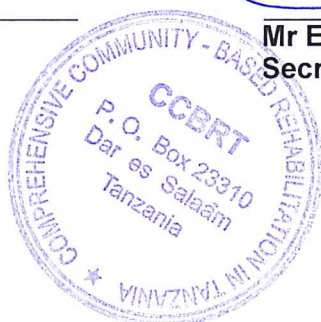
STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2015

	Note	<u>2015</u> TZ'000	<u>2014</u> TZS'000
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment	9	32,403,085	30,466,022
Intangible asset	10	11,190	9,911
Grants receivable	13	24,057,891	32,607,343
		<u>56,472,166</u>	<u>63,083,276</u>
<b>Current assets</b>			
Inventories	11	2,975,234	2,369,197
Accounts receivable	12	1,502,997	995,459
Grants receivable	13	28,331,473	10,791,420
Bank and cash balances	14	19,405,323	15,595,971
		<u>52,215,027</u>	<u>29,752,047</u>
<b>TOTAL ASSETS</b>		<u><b>108,687,193</b></u>	<u><b>92,835,323</b></u>
<b>RESERVES AND LIABILITIES</b>			
<b>RESERVES</b>			
Retained profit		8,548,815	9,346,104
Revaluation reserve		1,631,582	1,903,377
<b>Total reserve</b>		<u><b>10,180,397</b></u>	<u><b>11,249,481</b></u>
<b>LIABILITIES</b>			
<b>Non-current liabilities</b>			
Capital grant	15	28,472,920	27,590,448
<b>Current liabilities</b>			
Deferred income grants	16	66,775,390	52,319,122
Accounts payable	17	3,258,486	1,676,272
		<u>70,033,876</u>	<u>53,995,394</u>
<b>TOTAL LIABILITIES</b>		<u><b>98,506,796</b></u>	<u><b>81,585,842</b></u>
<b>TOTAL RESERVE AND LIABILITIES</b>		<u><b>108,687,193</b></u>	<u><b>92,835,323</b></u>

The financial statements on pages 14 to 49 were approved by the General Assembly on 27 JULY 2015 and signed on its behalf by:

Mr Jonathan Sutton  
Governing Board Member

Mr Erwin Telemans  
Secretary / CEO



**COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)****FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015****STATEMENT OF CHANGES IN RESERVES**

	<b>Retained profit</b>	<b>Revaluation reserve</b>	<b>Total</b>
	<b>TZS'000</b>	<b>TZS'000</b>	<b>TZS'000</b>
<b>Year ended 31 December 2015</b>			
At start of year	<b>9,346,104</b>	<b>1,903,377</b>	<b>11,249,481</b>
Loss for the year	<b>(925,785)</b>	<b>-</b>	<b>(925,785)</b>
Asset write-off	<b>-</b>	<b>(143,299)</b>	<b>(143,299)</b>
Release from revaluation reserve	<b>128,496</b>	<b>(128,496)</b>	<b>-</b>
At end of the year	<b><u>8,548,815</u></b>	<b><u>1,631,582</u></b>	<b><u>10,180,397</u></b>
<b>Year ended 31 December 2014</b>			
At start of year	<b>12,363,595</b>	<b>2,134,055</b>	<b>14,497,650</b>
Loss for the year	<b>(3,154,518)</b>	<b>-</b>	<b>(3,154,518)</b>
Asset write-off	<b>-</b>	<b>(93,651)</b>	<b>(93,651)</b>
Release from revaluation reserve	<b>137,027</b>	<b>(137,027)</b>	<b>-</b>
At end of the year	<b><u>9,346,104</u></b>	<b><u>1,903,377</u></b>	<b><u>11,249,481</u></b>

COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015

STATEMENT OF CASH FLOWS

<b>Cash flow from operating activities</b>	<b>Note</b>	<b><u>2015</u></b> <b>TZS '000</b>	<b><u>2014</u></b> <b>TZS '000</b>
Loss for the year		<b>(925,785)</b>	(3,154,518)
<i>Adjustments for non-cash items:</i>			
Depreciation	9	<b>1,271,184</b>	1,154,642
Amortisation of intangible asset	10	<b>2,611</b>	34,953
Amortisation of capital grant	14	<b>(1,133,203)</b>	(1,119,904)
Loss/(gain) on disposal/write off of assets		<b>113,061</b>	(3,645)
<i>Change in working capital items</i>			
Inventory		<b>(606,037)</b>	(448,932)
Accounts receivable		<b>(507,538)</b>	(1,012,583)
Accounts payable		<b>1,582,214</b>	3,372,718
Net cash used in operations		<b><u>(203,493)</u></b>	<u>(1,177,269)</u>
<b>Cash flow from investing activities</b>			
Purchase of property, plant and equipment	9	<b>(3,486,257)</b>	(5,337,897)
Purchase of intangible asset	10	<b>(3,890)</b>	(10,123)
Proceeds on disposal of equipment		<b>21,650</b>	30,650
Net cash used in investing activities		<b><u>(3,468,497)</u></b>	<u>(5,317,370)</u>
<b>Cash flow from financing activities</b>			
Grants received		<b><u>7,481,342</u></b>	<u>4,407,408</u>
Cash generated from financing activities		<b><u>7,481,342</u></b>	<u>4,407,408</u>
<b>Increase/(decrease) in cash and cash equivalent</b>		<b><u>3,809,352</u></b>	<u>(2,087,231)</u>
<b>Movement in cash and cash equivalents</b>			
At start of year		<b>15,595,971</b>	17,683,202
Decrease		<b><u>3,809,352</u></b>	<u>(2,087,231)</u>
At end of year		<b><u>19,405,323</u></b>	<u>15,595,971</u>

# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

### NOTES (CONTINUED)

#### 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

##### (a) Basis of preparation

The financial statements of Comprehensive Community-Based Rehabilitation in Tanzania (CCBRT) have been prepared in accordance with International Financial Reporting Standards ("IFRS") and IFRIC interpretations. The financial statements have been prepared under the historical cost convention, as modified by the revaluation of buildings.

Where a change in the presentation format between the prior year and current year financial statements has been made during the period, comparative figures have been restated accordingly. No presentational changes were made during the year.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Society's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 2.

##### (b) Changes in accounting policy and disclosures

###### *(i) New standards, amendments and interpretations adopted*

The Society has applied the following standards and amendments for the first time for their annual reporting period commencing 1 January 2015:

- *Annual Improvements to IFRSs – 2010-2012 Cycle and 2011 – 2013 Cycle*

The adoption of these amendments did not have any impact on the current period or any prior period and is not likely to affect future periods.

Other standards, amendments and interpretations which are effective for the financial year beginning on 1 January 2015 are not material to the Society.

###### *(ii) New standards and interpretations that are not yet effective and have not been early adopted*

Certain new accounting standards and interpretations have been published that are not mandatory for 31 December 2015 reporting periods and have not been early adopted by the Society. The Society's assessment of the impact of these new standards and interpretations is set out below.

# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

### NOTES (CONTINUED)

#### 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### (b) Changes in accounting policy and disclosures (continued)

*(ii) New standards and interpretations that are not yet effective and have not been early adopted (continued)*

IFRS 9, 'Financial instruments', addresses the classification, measurement and recognition of financial assets and financial liabilities. The complete version of IFRS 9 was issued in July 2015. It replaces the guidance in IAS 39 that relates to the classification and measurement of financial instruments. IFRS 9 retains but simplifies the mixed measurement model and establishes three primary measurement categories for financial assets: amortised cost, fair value through OCI and fair value through P&L. The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset. Investments in equity instruments are required to be measured at fair value through profit or loss with the irrevocable option at inception to present changes in fair value in OCI not recycling. There is now a new expected credit losses model that replaces the incurred loss impairment model used in IAS 39. For financial liabilities there were no changes to classification and measurement except for the recognition of changes in own credit risk in other comprehensive income, for liabilities designated at fair value through profit or loss. IFRS 9 relaxes the requirements for hedge effectiveness by replacing the bright line hedge effectiveness tests. It requires an economic relationship between the hedged item and hedging instrument and for the 'hedged ratio' to be the same as the one management actually use for risk management purposes. Contemporaneous documentation is still required but is different to that currently prepared under IAS 39. The standard is effective for accounting periods beginning on or after 1 January 2018. The Society is yet to assess IFRS 9's full impact.

IFRS 15, 'Revenue from contracts with customers' deals with revenue recognition and establishes principles for reporting useful information to users of financial statements about the nature, amount, timing and uncertainty of revenue and cash flows arising from an entity's contracts with customers. Revenue is recognized when a customer obtains control of a good or service and thus has the ability to direct the use and obtain the benefits from the good or service. The standard replaces IAS 18 'Revenue' and IAS 11 'Construction contracts' and related interpretations. The standard is effective for annual periods beginning on or after 1 January 2018. The Society is assessing the impact of IFRS 15.

Annual Improvements to IFRSs 2012-2014 cycle, the latest annual improvements clarify:

IFRS 5 – when an asset (or disposal group) is reclassified from 'held for sale' to 'held for distribution' or vice versa, this does not constitute a change to a plan of sale or distribution and does not have to be accounted for as such;

IFRS 7 – specific guidance for transferred financial assets to help management determine whether the terms of a servicing arrangement constitute 'continuing involvement' and, therefore, whether the asset qualifies for derecognition;

IFRS 7 – that the additional disclosures relating to the offsetting of financial assets and financial liabilities only need to be included in interim reports if required by IAS 34;

IAS 19 – that when determining the discount rate for post-employment benefit obligations, it is the currency that the liabilities are denominated in that is important and not the country where they arise;

# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

### NOTES (CONTINUED)

#### 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### (b) Changes in accounting policy and disclosures (continued)

*(ii) New standards and interpretations that are not yet effective and have not been early adopted (continued)*

IAS 34 – what is meant by the reference in the standard to ‘information disclosed elsewhere in the interim financial report’ and adds a requirement to cross-reference from the interim financial statements to the location of that information. The standard is effective for accounting periods beginning on or after 1 January 2016. The Society is yet to assess the full impact.

Disclosure Initiative - Amendments to IAS 1, The amendments to IAS 1 Presentation of Financial Statements are made in the context of the IASB’s Disclosure Initiative, which explores how financial statement disclosures can be improved. The amendments provide clarifications on a number of issues, including:

Materiality – an entity should not aggregate or disaggregate information in a manner that obscures useful information. Where items are material, sufficient information must be provided to explain the impact on the financial position or performance.

Disaggregation and subtotals – line items specified in IAS 1 may need to be disaggregated where this is relevant to an understanding of the entity’s financial position or performance. There is also new guidance on the use of subtotals.

Notes – confirmation that the notes do not need to be presented in a particular order.

OCI arising from investments accounted for under the equity method – the share of OCI arising from equity-accounted investments is grouped based on whether the items will or will not subsequently be reclassified to profit or loss. Each group should then be presented as a single line item in the statement of other comprehensive income.

According to the transitional provisions, the disclosures in IAS 8 regarding the adoption of new standards/accounting policies are not required for these amendments.

There are no other IFRSs or IFRIC interpretations that are not yet effective that would be expected to have a material impact on the Society.

##### (c) Foreign currency translation

*(i) Functional and presentation currency*

Items included in the financial statements are measured using the currency of the primary economic environment in which the entity operates (‘the functional currency’). The financial statements are presented in Tanzania shillings in thousands (TZS ‘000’) which is the Society’s functional and presentation currency.

# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

### NOTES (CONTINUED)

#### 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### (c) Foreign currency translation (continued)

###### *(ii) Transactions and balances*

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the statement of profit or loss.

##### (d) Revenue recognition

The Society derives its income from the following sources:

- (i) Donations in cash and in kind from development partners and other organisations; and
- (ii) Revenue from services rendered and medicines sold to patients (cost sharing).

Revenue is recognised as follows:

- (i) Donations income: Donations are recognised once there is reasonable assurance that the Society will (a) comply with terms of the agreement(s); and b) there is reasonable assurance that the grant shall be received. Donations received in form of consumables materials (in-kind) are classified as revenue grants.
- (ii) Rendering of services: Revenue is recognized upon performance of services or delivery of goods when the amount can be reliably measured and it is probable that the future economic benefits will flow to the Society.
- (iii) Interest income is recognised on a time proportion basis using the effective interest method on an accrual basis.

##### (e) Property, plant and equipment

Property and equipment are initially recognised at cost. Buildings are subsequently measured at market value, based on valuations by external independent valuers, less depreciation. All other property and equipment are stated at historical cost less depreciation. Increases in the carrying amount arising on revaluation are credited to a revaluation reserve. Decreases that offset previous increases of the same asset are charged against the revaluation reserve; all other decreases are charged in the statement of profit or loss. Each year the difference between depreciation based on the revalued carrying amount of the asset (the depreciation charged in the statement of profit or loss) and depreciation based on the asset's original cost is transferred from the revaluation reserve to retained profit.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Society and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the statement of profit or loss during the financial period in which they are incurred.

# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

### NOTES (CONTINUED)

#### 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### (e) Property, plant and equipment (continued)

Assets are depreciated starting in the month they are put into use. Depreciation on assets is calculated using the straight-line method to allocate their cost or revalued amounts to their residual values over their estimated useful lives, as follows:

<b>Asset class</b>	<b>Rate (%)</b>
Buildings	4
Tools and Machinery	12.5
Motor vehicles	25
Motorcycles and bicycles	25
Equipment	12.5
Furniture and Fittings	12.5
Computers	33.33

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. The assets carrying amount is written down immediately to its recoverable amount if the assets carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposal are determined by comparing the proceeds with the carrying amount and are included in profit or loss within other income.

##### (f) Intangible assets

Cost incurred on computer software is initially accounted for at cost as intangible asset and subsequently measured at cost less any accumulated amortization and accumulated impairment losses. Amortization is calculated on straight line basis over the estimated useful life of 4 years. Costs incurred in maintaining computer software programmes are expensed as incurred.

##### (g) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined by the Weighted Average Cost method (WAC) less provision for impairment. Net realisable value is the estimated selling price in the ordinary course of business less applicable cost to sell. Provision is made where necessary for obsolete, expired and defective stocks.

##### (h) Financial assets

###### *(i) Classification*

All financial assets of the Society are in the category of loans and receivables.

Receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. These are classified as current assets except for maturities greater than 12 months, otherwise they are classified as non-current. The Society's receivables comprise, 'trade and other receivables'; 'grant receivables' and 'cash and cash equivalents' in the statement of financial position.



# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

### NOTES (CONTINUED)

#### 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### (h) Financial assets (continued)

###### *(ii) Recognition and measurement*

Regular purchases and sales of financial assets are recognised on the trade-date – the date on which the Society commits to purchase or sell the asset. Receivables are subsequently carried at amortised cost.

###### *(iii) Offsetting financial instruments*

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

###### *(iv) Impairment*

The Society assesses at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

Evidence of impairment may include indications that the debtors or a group of debtors is experiencing significant financial difficulty, the probability that they will enter bankruptcy or other financial re-organisation, and where observable data indicate that there is a measureable decrease in the estimated future cash flows.

For loans and receivables category, the amount of the loss is measured as a difference between the assets carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial assets original effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognised in the statement of profit or loss. If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the reversal of the previously recognised impairment loss is recognised in the statement of profit or loss.

##### (i) Trade and other receivables

Trade receivables are amounts due from customers for services rendered and medicine sold to patients in the ordinary course of business. Other receivables comprises prepayments made to suppliers in the normal course of business.

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method less provision for impairment.

# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

### NOTES (CONTINUED)

#### 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### (j) Grant receivables

Grant receivables comprises contractual commitments from donors and development partners. Grant receivables are initially recognised at contracted value and subsequently measured at amortised cost based on actual amounts received from donors less provision for impairment.

##### (k) Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value.

##### (l) Taxation

###### (i) Current income tax

The Board of Directors consider the Society to be exempt from income taxes based on the criteria in the Income Tax Regulations which accord this status to Organisations that perform charitable activities and whose profit is within the required limits, or if higher is to be utilised for future charitable activities. The Income Tax Regulations require further an approval from the Commissioner of Income tax for the entity to be granted a charitable organisation status. This application was made and approved by Commissioner for Domestic Revenue on 7th November 2007.

###### (ii) Value added tax

Revenue, expenses and assets are recognised net of the amount of value added tax except where the value added tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the value added tax is recognised as part of the cost of acquisition of the asset or as part of expense item as applicable.

##### (m) Capital grants

Donations received in form of fixed assets are capitalized and credited to capital grant. Capital grants are amortized in the statement of profit or loss over the estimated useful lives of the assets concerned.

##### (n) Deferred income grants

Deferred income grant represents an obligation to conduct donor funded activities per contractual commitments made between donors/development partners and CCBRT, the recipient, where funds have been transferred in advance and such activities have not yet occurred. Deferred income grant is a liability and represents a performance obligation. The deferred amount recorded on the recipient's balance sheet generally represents the cash received in advance, less the amount amortised for services performed to date.

# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

### NOTES (CONTINUED)

#### 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### (o) Accounts payable

Accounts payable are obligations to pay for goods and services provided to the Society in the ordinary course of business from suppliers. The obligations are unsecured and are usually paid within 30 days of recognition. Accounts payable are presented as current liabilities unless payment is not due within 12 months after year end.

##### (p) Employee benefits

###### (i) Retirement benefit obligations

The Society has a defined contribution pension plan for its employees. A defined contribution plan is a pension plan under which the Society pays fixed contributions into a separate entity. The Society's contributions to the defined contribution schemes are charged in profit or loss in the year in which they relate. The Society has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. The Society has no further payment obligations once the contributions have been paid.

The Society and all its employees contribute to the NSSF, LAPF, GEPF and PPF which are defined contribution scheme.

##### (q) Impairment of non-financial assets

Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of the asset's fair value less costs to sell and value in use. For purposes of assessing impairment, assets are grouped at the lowest levels for which these are separately identifiable cash flows (cash-generating units).

##### (r) Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Society of the counterparty.

# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

### NOTES (CONTINUED)

#### 2 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

##### (a) Critical accounting estimates and assumptions

The Society makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

##### *(i) Useful lives of property, plant and equipment*

The Society's management determines the estimated useful lives and related depreciation charges for its property, plant and equipment. The rates are set out in note 2 (e) above. Management will increase the depreciation charge where useful lives are less than previously estimated lives, or it will write-off or write-down technically obsolete or non-strategic assets that have been abandoned or sold.

##### *(ii) Impairment of accounts receivable*

The Society reviews its debtor balances to assess impairment on an annual basis. In determining whether an impairment loss should be recorded in profit or loss, the Society makes judgements using estimates based on historical loss experience for its debtors. It is on this basis that management have determined the risk of recoverability based on days outstanding.

##### *(iii) Impairment of inventories*

The Society reviews its stock holdings and assess for impairment on an annual basis. In determining whether an impairment loss should be recorded in profit or loss, the Society assesses its inventory by assessing expiry dates on consumable and medicine stock.

#### 3 FINANCIAL RISK MANAGEMENT POLICIES

The Society's activities expose it to a variety of financial risks, namely: market risk, credit risk and liquidity risk. The Society's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on its financial performance. The Society does not hedge any of its risk exposures.

Financial risk management is carried out by the finance department under policies approved by the Board of Directors. Foreign currency risk is managed by billing customers in foreign currency so as to protect the Society from the volatility associated with local currency depreciation. Under this arrangement, increases or decreases in the Society's foreign denominated liabilities are partially offset by gains and losses in foreign debtors. Efforts are also made to ensure significant liabilities are negotiated in local currency with prompt payment of outstanding amounts.

# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

### NOTES (CONTINUED)

#### 3 FINANCIAL RISK MANAGEMENT POLICIES (CONTINUED)

##### Market risk

###### *(i) Foreign exchange risk*

The Society enters into contracts denominated in foreign currencies especially in United States Dollar (USD), Euro (EUR) and British Pound (GBP). In addition, the Society has liabilities and assets denominated in foreign currencies. As a result, the Society is subject to transaction and translation exposure from fluctuations in foreign currency exchange rates. Exposure to foreign currency risk is mitigated by the fact that foreign currency assets and liabilities are normally settled within a short period of time.

Management's policy to manage foreign exchange risk is to hold foreign currency bank accounts which act as a natural hedge for payment.

As at 31 December 2015, if the Tanzanian shilling weakened/strengthened by 5% against the US dollar with all other variables held constant, change in profit for the year would have been TZS 94 million higher/lower mainly as a result of foreign exchange gains/losses on translation of US dollar denominated payables, receivables and cash.

As at 31 December 2015, if the Tanzanian shilling weakened/strengthened by 5% against the Euro with all other variables held constant, change in profit for the year would have been TZS 33 million higher/lower mainly as a result of foreign exchange gains/losses on translation of Euro denominated payables, receivables and cash.

As at 31 December 2015, if the Tanzanian shilling weakened/strengthened by 5% against the GBP with all other variables held constant, change in profit for the year would have been TZS 3 million higher/lower mainly as a result of foreign exchange gains/losses on translation of Euro denominated payables, receivables and cash.

##### Credit risk

Credit risk arises from cash and cash equivalents and deposits with banks and financial institutions as well as credit exposures to customers, including outstanding receivables and committed transactions. Customers are assessed for credit quality by taking into account their financial position, past experience and other factors before being approved as credit customers.

There are no credit limits set by the management for its customers. The management approves all the credit transactions based on the historical information on trading transactions with customers to minimise exposure.

The amount that best represents the Society's maximum exposure to credit risk at 31 December 2015 is made up as follows:

	<u>2015</u> TZS '000	<u>2014</u> TZS '000
Cash at bank	19,332,449	15,561,259
Trade receivables	795,349	873,308
Other receivables (excluding prepayments)	<u>52,617,336</u>	<u>43,442,751</u>
	<u>72,745,134</u>	<u>59,877,318</u>

No collateral is held for any of the above assets.

COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015

NOTES (CONTINUED)

3 FINANCIAL RISK MANAGEMENT POLICIES (CONTINUED)

*Liquidity risk*

Liquidity risk is the risk that the Society will not be able to meet its financial obligations as they fall due. Prudent liquidity risk management includes maintaining sufficient cash balances, and the availability of funding from various development partners.

The table below analyses the Society's financial liabilities that will be settled on a net basis into relevant maturity groupings based on the remaining period at the statement of financial position date to the contractual maturity date. The amounts disclosed in the table below are the contractual undiscounted cash flows.

	<b>Less than 1 year TZS '000</b>
<b>At 31 December 2015:</b>	
- trade and other payables	<u><u>2,683,352</u></u>
<b>At 31 December 2014:</b>	
- trade and other payables	<u><u>1,068,789</u></u>

4 REVENUE

	<u>2015</u> TZS'000	<u>2014</u> TZS'000
Grants-Donors (note 4(a))	17,060,245	13,805,752
Grants-Government (salary support)	524,761	1,786,496
Grants – Other donors (salary support)	679,193	-
Donation in Kind (note 4(b))	<u>282,012</u>	<u>296,615</u>
Total grants and donations	18,546,211	15,888,863
Cost sharing from patients	<u>5,780,044</u>	<u>4,701,032</u>
<b>Total Revenue</b>	<u><u>24,326,255</u></u>	<u><u>20,589,895</u></u>

**COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)**

**FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015**

**NOTES (CONTINUED)**

<b>4 REVENUE</b>	<u><b>2015</b></u> <b>TZS'000</b>	<u><b>2014</b></u> <b>TZS'000</b>
<b>(a) Grants-Donors</b>		
Swedish International Development Cooperation Agency (SIDA)	-	3,036,135
Christian Blind Mission (CBM)	<b>2,788,071</b>	1,322,006
Human Development Innovation Fund (HDIF)	<b>467,574</b>	18,600
Light for the World (Belgium Directorate General for Development Cooperation) (LftW-DGD)	<b>402,373</b>	524,200
Special Fund for Disabled-International committee of the Red Cross (SFD-ICRC)	<b>101,071</b>	178,783
Swiss Development Cooperation SDC	<b>164,386</b>	1,575
Kerditanstalt fuer Wiederaufbau (KFW)	-	8,287
Ein Herz fur kinder (EHfK)	-	31,579
Irish Embassy	<b>1,544,459</b>	1,324,975
Canadian International Development Agency (CIDA)	<b>4,280,248</b>	4,095,940
Danish International Development Agency (DANIDA)	<b>3,026,100</b>	-
International Federation of Spina Bifida and Hydrocephalus	<b>50,972</b>	50,292
Latter Day Saint Church	-	8,261
Barclays Community Fund	-	80,391
MIC Tanzania Limited	<b>108,275</b>	120,252
Kupona Foundation	<b>1,455,377</b>	547,685
Other organisations and individuals	<b>354,257</b>	458,485
Children in Crossfire	-	27,268
Vodacom	<b>102,093</b>	122,811
Swiss Philanthropy Foundation through WISE	<b>36,169</b>	166,790
Bank of Africa T Ltd	<b>202,741</b>	-
Fredskorpset (FK) Norway	<b>31,195</b>	111,169
Porticus	-	112,673
Seeing is Believing (SiB)	<b>149,049</b>	-
Vodafone	<b>1,795,835</b>	1,457,597
	<u><b>17,060,245</b></u>	<u>13,805,754</u>
<b>(b) Donation in kind</b>		
Government -Medicines and other consumable materials	<b>94,478</b>	228,869
Other Donors -Medicines and other consumable materials	<b>187,534</b>	67,746
	<u><b>282,012</b></u>	<u>296,615</u>

**COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)**

**FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015**

**NOTES (CONTINUED)**

	<u>2015</u> TZS'000	<u>2014</u> TZS'000
<b>5 OTHER INCOME</b>		
Gain on disposal of property and equipment	-	3,705
Interest income-call deposits	<b>318,083</b>	182,523
Amortisation of capital grant	<b>1,133,203</b>	1,119,904
Foreign currency exchange gains	<b>2,213,265</b>	378,564
Income from hostel, laundry and others	<b>44,407</b>	25,456
	<u><b>3,708,958</b></u>	<u>1,710,152</u>
 <b>6 OPERATING COSTS</b>		
Employee benefit expenses ( <i>Note 7</i> )	<b>15,948,768</b>	13,584,698
Cost of consumables	<b>2,858,947</b>	2,637,733
Patients' subsidies and Individual aid	<b>836,796</b>	573,079
Clearing and forwarding costs	<b>45,741</b>	15,557
Depreciation expenses	<b>1,271,184</b>	1,154,642
Amortization expense	<b>2,611</b>	34,953
Training	<b>599,893</b>	879,255
Consultancy	<b>2,603,154</b>	2,578,895
Rent, premises and utility costs	<b>611,114</b>	511,032
Repairs and maintenance	<b>932,162</b>	514,408
Security charges	<b>298,143</b>	126,323
Audit fee – current year	<b>253,464</b>	179,818
– prior period	<b>55,205</b>	66,179
Legal fee	<b>191,709</b>	30,368
Communication and advertisement	<b>470,325</b>	827,073
General and Administration expenses	<b>870,273</b>	479,286
Financial charges	<b>47,007</b>	62,896
Transport and motor vehicles expenses	<b>619,115</b>	547,333
Bad debts provision	<b>332,327</b>	651,037
Net loss on disposal and asset write-off	<b>113,060</b>	-
	<u><b>28,960,998</b></u>	<u>25,454,565</u>
 <b>7 EMPLOYEES BENEFIT EXPENSES</b>		
Salaries and wages, including termination benefits	<b>13,612,534</b>	11,553,699
Social security funds	<b>1,435,808</b>	1,224,410
Other staff benefits	<b>900,426</b>	806,589
	<u><b>15,948,768</b></u>	<u>13,584,698</u>



COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015

NOTES (CONTINUED)

	<u>2015</u> TZS'000	<u>2014</u> TZS'000
<b>8 INCOME TAX</b>		
Current tax	-	-
Deferred tax	-	-
	<u>-</u>	<u>-</u>
<b>(a) Reconciliation of rate of tax</b>		
Loss before tax	<u>(925,785)</u>	<u>(3,154,518)</u>
Current tax on loss before tax at the statutory tax rate	<b>(277,735)</b>	(946,355)
Adjusted for:		
- Deductible expenditure not charged to P&L (i.e. 25% of charitable income)	<b>(1,851,656)</b>	(1,628,235)
- Profit on sale of non-qualifying assets	<b>(3,717)</b>	-
- Assets written through revaluation reserves	<b>(42,989)</b>	(28,095)
- Deferred tax not recognised	<b>2,176,097</b>	2,602,685
Income tax expenses/(credit)	<u>-</u>	<u>-</u>

No income tax expenses or credit has been recognised in the financial statements given the taxable loss position of the Society [2014: Nil]. For charitable organisations, the Income Tax Act 2004 allows additional deduction which is equal to 25% of the Society's income for the year in addition to normal expenses which are allowable for tax purposes. This incentive therefore continues to position the Society in tax losses for the foreseeable future

**(b) Components of potential deferred tax assets**

	<u>2015</u> TZS '000	<u>2014</u> TZS '000
<b>Deferred tax liabilities</b>	<b>(188,509)</b>	(461,209)
Property and equipment	<b>(188,509)</b>	(461,209)
<b>Deferred tax assets</b>	<b>5,250,269</b>	3,265,334
Estimated income tax losses	<b>5,247,849</b>	2,669,560
General provisions	<b>2,420</b>	595,774
Net potential deferred assets	<u><b>5,061,760</b></u>	<u>2,804,125</u>

As at 31 December 2015 there is a potential deferred income tax asset of Shs 5,062 million (2014: Shs 2,804 million) arising mainly on account of the estimated accumulated tax loss. This asset has not been recognised, as the Society has a charitable organisation status issued by Tanzania Revenue Authority and consequently it is certain that the Society will not generate sufficient taxable profits in the near future to allow the temporary differences to be utilised.

COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015

NOTES (CONTINUED)

9 PROPERTY AND EQUIPEMENT

	Buildings TZS'000	Motor vehicles TZS'000	Motorcycle & bicycles TZS'000	Equipment TZS'000	Computers TZS'000	Furniture & fittings TZS'000	Tools and machinery TZS'000	Capital work in-progress TZS'000	Total TZS'000
<b>Year ended 31 December 2015</b>									
Opening net book value	4,216,388	502,258	3,709	2,426,735	215,023	642,236	9,386	22,450,287	30,466,022
Transfer	-	-	-	-	-	7,306	182,002	(189,308)	-
Additions	8,422	-	-	278,060	159,458	81,582	308,597	2,650,137	3,486,256
Disposals and write-offs									
Cost	(266,840)	(224,729)	-	(55,718)	(21,296)	(32,390)	-	-	(600,973)
Accumulated depreciation	32,968	224,729	-	33,794	21,296	10,177	-	-	322,964
Depreciation charge	(289,496)	(244,603)	(1,935)	(466,700)	(140,617)	(106,216)	(21,617)	-	(1,271,184)
<b>Closing net book value</b>	<b>3,701,442</b>	<b>257,655</b>	<b>1,774</b>	<b>2,216,171</b>	<b>233,864</b>	<b>602,695</b>	<b>478,368</b>	<b>24,911,116</b>	<b>32,403,085</b>

At 31 December 2015

Valuation	3,955,055	-	-	-	-	-	-	-	3,955,055
Cost	277,310	1,314,219	18,132	4,601,665	919,539	965,598	521,234	24,911,116	33,528,813
Accumulated depreciation	(530,923)	(1,056,564)	(16,358)	(2,385,494)	(685,675)	(362,903)	(42,866)	-	(5,080,783)
Net book value	3,701,442	257,655	1,774	2,216,171	233,864	602,695	478,368	24,911,116	32,403,085

**COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)**

**FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015**

**NOTES (CONTINUED)**

**9 PROPERTY AND EQUIPEMENT**

	<u>Buildings</u> TZS'000	<u>Motor vehicles</u> TZS'000	<u>Motorcycle &amp; bicycles</u> TZS'000	<u>Equipment</u> TZS'000	<u>Computers</u> TZS'000	<u>Furniture &amp; fittings</u> TZS'000	<u>Tools and machinery</u> TZS'000	<u>Capital work in-progress</u> TZS'000	<u>Total</u> TZS'000
<b>Year ended 31 December 2014</b>									
Opening net book value	4,221,895	531,845	5,644	1,863,591	216,196	331,850	6,100	19,226,302	26,403,423
Transfer	354,879	-	-	514	-	4,378	-	(359,771)	-
Additions	43,283	208,640	-	970,905	131,272	395,354	4,687	3,583,756	5,337,897
Disposal and write-off									
Cost	(129,274)	-	-	-	-	-	-	-	(129,274)
Accumulated depreciation	8,678	-	-	-	-	-	-	-	8,678
Depreciation charge	(283,013)	(238,227)	(1,935)	(408,275)	(132,445)	(89,346)	(1,401)	-	(1,154,642)
<b>Closing net book value</b>	<b>4,216,388</b>	<b>502,258</b>	<b>3,709</b>	<b>2,426,735</b>	<b>215,023</b>	<b>642,236</b>	<b>9,386</b>	<b>22,450,287</b>	<b>30,466,022</b>
<b>At 31 December 2014</b>									
Valuation	4,221,895	-	-	-	-	-	-	-	4,221,895
Cost	268,888	1,538,948	18,132	4,379,323	781,377	909,100	30,635	22,450,287	30,376,690
Accumulated depreciation	(274,395)	(1,036,690)	(14,423)	(1,952,588)	(566,354)	(266,864)	(21,249)	-	(4,132,563)
<b>Net book value</b>	<b>4,216,388</b>	<b>502,258</b>	<b>3,709</b>	<b>2,426,735</b>	<b>215,023</b>	<b>642,236</b>	<b>9,386</b>	<b>22,450,287</b>	<b>30,466,022</b>

**COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)**

**FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015**

**NOTES (CONTINUED)**

**9 PROPERTY AND EQUIPEMENT (CONTINUED)**

- (i) The Society's buildings were revalued on 31 December 2013 by independent professional valuers, Proper Consult (T) Limited. Level 2 fair values for buildings were derived using an open market value basis. The revaluation profit was credited to the revaluation reserve in the retained profit. The most significant input into this valuation approach is the market rate per square metre. The three different fair value measurements are:
- Quoted prices (unadjusted) in active markets for identical assets and liabilities (Level 1);
  - Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (Level 2); and
  - Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (Level 3)
- (ii) In 1997, the members of CCBRT set up a Trusteeship – The registered Trustees of Comprehensive Community-Based Rehabilitation in Tanzania – to be the legal holder to the land title deed on which the Society's hospital facilities have been constructed. The Trustees have granted the Society the rights over the use of this parcel of land under the registered plot number 1490/1 – Msasani, Dar es Salaam and plot number 145-H-VII – Kaloleni, Moshi for its charitable activities.

COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015

NOTES (CONTINUED)

	<u>2015</u>	<u>2014</u>
	TZS'000	TZS'000
<b>10 INTANGIBLE ASSETS</b>		
At start of year	9,911	34,741
Addition during the year	3,890	10,123
Amortization charge	<u>(2,611)</u>	<u>(34,953)</u>
<b>At end of year</b>	<u><b>11,190</b></u>	<u><b>9,911</b></u>
<b>11 INVENTORY</b>		
Consumables	<u><b>2,975,234</b></u>	<u><b>2,369,197</b></u>
<b>12 ACCOUNTS RECEIVABLE</b>		
Trade receivables	<b>835,374</b>	1,011,912
Less: provision for impairment losses	<u><b>(40,026)</b></u>	<u>(138,604)</u>
Trade receivables – net	<b>795,348</b>	873,308
Prepayments	<b>479,677</b>	78,163
Due from a related party (note 19)	<b>1,775,015</b>	1,495,288
Advances and imprest balances	<b>33,950</b>	104,155
Other receivables	<b>600,315</b>	291,853
Impairment provision for other receivables	<u><b>(2,181,308)</b></u>	<u>(1,847,308)</u>
	<u><b>1,502,997</b></u>	<u><b>995,459</b></u>

The carrying amounts of accounts receivable are denominated in the following currencies.

	<u>2015</u>	<u>2014</u>
	TZS'000	TZS'000
<b><u>Currency</u></b>		
Tanzanian Shillings	<b>1,349,450</b>	<b>868,709</b>
Euros	-	<b>28,219</b>
United States Dollar	<u><b>153,547</b></u>	<u><b>98,531</b></u>
	<u><b>1,502,997</b></u>	<u><b>995,459</b></u>

COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015

NOTES (CONTINUED)

<b>12 ACCOUNTS RECEIVABLE (CONTINUED)</b>	<u>2015</u> TZS'000	<u>2014</u> TZS'000
---	------------------------	------------------------

*Movement on the provision for impairment of trade receivables are as follows:-*

At start of year	<b>138,604</b>	310,551
Provisions	<b>37,831</b>	43,761
Provision movement adjustment	<b>(94,565)</b>	-
Write offs	<b>(41,844)</b>	(215,708)
	<hr/>	<hr/>
At end of year	<b>40,026</b>	138,604

*Movement on the provision for impairment of other receivables are as follows*

At start of year	<b>1,847,309</b>	1,245,202
Provisions	<b>294,497</b>	607,276
Provision movement adjustment	<b>94,565</b>	-
Write offs	<b>(55,063)</b>	(5,170t )
	<hr/>	<hr/>
At end of year	<b>2,181,308</b>	1,847,308

COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015

NOTES (CONTINUED)

13 GRANTS RECEIVABLE

Year ended 31 December 2015

	Currency	Opening contract balance	New commitment in currency	Cash received in currency	Receivables in currency	TZS/ Currency	Receivables in TZS	Current grants receivable	Non-current grants receivable
		A "000"	B "000"	C "000"	D=A+B-C "000"	E	F=D*E TZS'000	G TZS'000	H=F-G TZS'000
CIDA	CAD	2,000	-	1,000	1,000	1,547.37	1,547,367	1,547,367	-
Vodafone – USAID	USD	6,805	(45)	2,391	4,369	2,148.52	9,384,331	5,137,702	4,246,629
Elma	USD	1,375	-	-	1,375	2,148.52	2,954,238	2,954,238	-
KfW	EUR	5,475	-	60	5,415	2,347.58	12,712,658	6,356,329	6,356,329
EHfK	EUR	700	1,654	200	2,154	2,347.58	5,057,642	1,173,791	3,883,851
CBM Germany	EUR	247	-	-	247	2,347.58	578,493	578,493	-
TIGO	USD	-	150	50	100	2,148.52	214,852	107,426	107,426
ICRC	USD	80	-	45	35	2,148.52	75,198	75,198	-
HDIF/DFID	GBP	434	-	211	223	3,179.28	709,006	709,006	-
SDC 2	USD	590	-	400	190	2,148.52	408,202	408,202	-
DFATD – MH (CIDA)	CAD	6,611	-	3,431	3,180	1,547	4,920,184	4,920,184	-
Fistula Foundation	USD	38	110	125	23	2,148.52	48,191	48,191	-
UNFPA (2015)	TZS	23,054	-	-	23,054	1.00	23,054	23,054	-
CBM 1941	EUR	-	261	52	209	2,347.58	490,680	490,680	-
SiB	USD	-	70	-	70	2,148.52	149,048	149,048	-
Direct Relief	USD	-	76	70	6	2,148.52	13,729	13,729	-
VICENZA	TZS	-	74,187	-	74,187	1.00	74,187	49,457	24,730
CBM Aus – TCF	USD	-	143	122	21	2,148.52	45,611	45,611	-
<b>Subtotal carried forward (page 35)</b>							<b>39,406,671</b>	<b>24,787,706</b>	<b>14,618,965</b>

COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015

NOTES (CONTINUED)

13 GRANTS RECEIVABLE (CONTINUED)

Year ended 31 December 2015 (continued)

	Currency	Opening contract balance	A "000"	New commitment in currency	B "000"	Cash received in currency	C "000"	D=A+B-C "000"	Receivables in currency	E	TZS/ Currency	Receivables in TZS	F=D*E TZS'000	G TZS'000	Current grants receivable	H=F-G TZS'000	Non-current grants receivable
<i>Subtotal brought forward (page 34)</i>																	
DANIDA	DKK	-	-	50,000	50,000	10,000	10,000	40,000	40,000	314.63	12,585,236	3,146,310	3,146,310	9,438,926			
Lfw – B DGD	EUR	-	-	320	320	165	165	155	155	2,347.58	362,963	362,963	362,963	-			
Government of Tanzania	TZS	520,704	520,704	571,844	571,844	1,058,054	1,058,054	34,494	34,494	1.00	34,494	34,494	34,494	-			
Barclays Bank	TZS	93,491	93,491	-	-	93,491	93,491	-	-	1.00	-	-	-	-			
Capda –Beach	USD	6	6	-	-	6	6	-	-	1,547.37	-	-	-	-			
<b>Total grants receivable</b>															<b>52,389,364</b>	<b>28,331,473</b>	<b>24,057,891</b>



COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2015

NOTES (CONTINUED)

13 GRANTS RECEIVABLE (CONTINUED)

Year ended 31 December 2014

	Currency	Opening contract balance	New commitment in currency	Cash received in currency	Receivables in currency	TZ/ Currency	Receivables in TZS	Current grants receivable	Non-current grants receivable
		A	B	C	D=A+B-C	E	F=D*E	G	H=F-G
		"000"	"000"	"000"	"000"		TZS'000	TZS'000	TZS'000
CIDA	CAD	3,000	-	1,000	2,000	1,484	2,968,961	1,484,480	1,484,481
Vodafone – USAID	USD	8,158	-	1,353	6,805	1,726	11,743,219	2,336,361	9,406,858
Elma	USD	1,375	-	-	1,375	1,726	2,372,970	-	2,372,970
KfW	EUR	7,500	-	2,025	5,475	2,097	11,482,004	-	11,482,004
EHfK	EUR	700	-	-	700	2,097	1,467,961	419,418	1,048,543
CBM Germany	EUR	749	-	502	247	2,097	516,766	-	516,766
ICRC	USD	-	-	-	80	1,726	138,063	138,063	327,885
SDC 2	USD	590	-	-	590	1,726	1,018,199	690,314	5,080,725
DFATD – MH (CIDA)	CAD	-	10,000	3,389	6,611	1,484	9,813,328	4,732,603	-
Fistula Foundation	USD	-	75	38	38	1,726	64,717	64,717	-
UNFPA (2014)	TZS	-	40,784	17,730	23,054	1	23,054	23,054	-
HDIF/DFID	GBP	-	434	-	434	2,681	1,164,570	277,459	887,111
Barclays Bank	TZS	-	93,491	-	93,491	1	93,491	93,491	-
Capda – Beach	USD	-	15	9	6	1,726	10,756	10,756	-
Government of Tanzania	TZS	-	1,568,510	1,047,806	520,704	1	520,704	520,704	-
							<b>43,398,763</b>	<b>10,791,420</b>	<b>32,607,343</b>

COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015

NOTES (CONTINUED)

	<u>2015</u> TZS'000	<u>2014</u> TZS'000
<b>14 CASH AND BANK</b>		
Cash at bank	19,332,449	15,561,259
Cash in hand	<u>72,874</u>	<u>34,712</u>
	<u><b>19,405,323</b></u>	<u><b>15,595,971</b></u>
<b>15 CAPITAL GRANT</b>		
At start of year	27,590,448	24,302,944
Additions	2,015,675	4,407,408
Amortization charge	<u>(1,133,203)</u>	<u>(1,119,904)</u>
At end of year	<u><b>28,472,920</b></u>	<u><b>27,590,448</b></u>

COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015

NOTES (CONTINUED)

16 DEFERRED INCOME GRANTS  
Year ended 31 December 2015

	Currency	Opening commitment in currency	A "000"	New commitment in currency	B "000"	Capital expenditure in currency	C "000"	Operating expenditure in currency	D "000"	Reserve / Deferred income (refund) in currency	E "000"	F=A+B-C-D +/- E "000"	Deferred income grants in TZS	H = F*G TZS'000
CIDA	CAD	1,961		-		75		927		-		959	1,547.37	1,483,851
Vodafone – USAID	USD	6,757		(45)		48		1,027		-		5,637	2,148.52	12,110,182
Elma	USD	1,390		-		21		-		-		1,369	2,148.52	2,940,797
TIGO	USD	-		150		-		54		-		96	2,148.52	206,219
KfW	EUR	7,497		-		287		-		-		7,210	2,347.58	16,926,561
EHfK	EUR	660		1,654		29		-		-		2,285	2,347.58	5,364,964
CBM Germany	EUR	725		-		75		72		-		578	2,347.58	1,357,035
Bona Officia	USD	-		9		-		9		-		-	2,148.52	-
Vodacom Foundation	TZS	-		100,000		-		102,093		2,093		-	1.00	-
CBM 1941	EUR	-		261		-		261		-		-	2,347.58	-
CBM Aus – TCF	USD	(55)		143		-		108		20		-	2,148.52	-
LfW – B DGD	EUR	-		320		-		154		-1		165	2,347.58	388,158
LfW – General	EUR	-		26		-		26		-		-	2,347.58	-
CBM 3133	TZS	24,972		972,655		-		983,206		2,992		17,413	1.00	17,413
CBM NZ (2739)	EUR	-		-		-		23		23		-	2,347.58	-
WISE	USD	20		-		-		20		-		-	2,148.52	-
SDC 2	USD	1,201		-		73		78		-		1,050	2,148.52	2,255,831
Barclays Bank	TZS	-		27,232		-		-		(27,232)		-	1.00	-
BOA cf	USD	-		100		-		100		-		-	2,148.52	-
<i>Subtotal carried forward (page 40)</i>														<u>43,051,011</u>

COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2015

NOTES (CONTINUED)

16 DEFERRED INCOME GRANTS (CONTINUED)

Year ended 31 December 2015 (continued)

	Currency	Opening commitment in currency	A "000"	New commitment in currency	B "000"	Capital expenditure in currency	C "000"	Operating expenditure in currency	D "000"	Reserve / Deferred income (refund) in currency	E "000"	F=A+B-C-D +/- E	Deferred income grants in TZS	H = F*G TZS'000
		in currency		in currency		in currency		in currency		in currency		in TZS		
<i>Subtotal brought forward (page 39)</i>														
Kupona 2013-2014	USD	221		73		-		294		-		-	43,051,011	
CBM EU – MNHC	EUR	20		-		-		-		(20)		-	-	
DFATD – MH (CIDA)	CAD	8,242		-		103		1,892		-		6,247	9,665,698	
GRM – HDIF	GBP	427		-		1		153		-		273	866,743	
CBM Aus – MNHC	EUR	35		423		-		461		10		7	15,653	
NUFFIC	EUR	3		-		-		-		3		-	-	
Wonderworks	USD	20		135		-		155		-		-	-	
Direct Relief	USD	-		77		65		-		-		12	25,003	
LDS	TZS	6,647		-		-		-		(6,647)		-	-	
Mabinti donations CBM Switzerland –	TZS	-		10,937		-		10,937		-		-	-	
Anabelle	USD	63		-		47		16		-		-	-	
CBM Switzerland	USD	70		70		86		-		-		54	116,190	
SFD – ICRC	USD	68		23		2		50		-		39	83,835	
Playground	TZS	11,251		-		-		32,273		21,022		-	-	
VICENZA	TZS	-		74,187		-		8,134		-		66,053	66,053	
<i>Subtotal carried forward (page 41)</i>													53,890,186	

**COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)**

**FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015**

**NOTES (CONTINUED)**

**16 DEFERRED INCOME GRANTS (CONTINUED)**

Year ended 31 December 2015 (continued)

	<u>Currency</u>	<u>Opening commitment in currency</u>	<u>New commitment in currency</u>	<u>Capital expenditure in currency</u>	<u>Operating expenditure in currency</u>	<u>Reserve / (refund) in currency</u>	<u>Deferred income grant in currency</u>	<u>Deferred income grants in TZS</u>
	A	B	C	D	E	F=A+B-C-D +/- E	G	H = F*G
	"000"	"000"	"000"	"000"	"000"	"000"	TZS/ Currency	TZS'000
<i>Subtotal brought forward</i>								53,890,186
Goat races cf	TZS	-	15,000	-	15,000	-	1.00	-
Lions Club	TZS	5,925	-	-	5,925	-	1.00	-
CCBRT donations	TZS	84,454	67,459	-	23,606	(128,307)	1.00	-
NABAKI Ltd	TZS	-	3,500	-	3,500	-	1.00	-
J&J Kupona 2015	USD	31	113	-	37	-	1.00	-
CBM Canada – Italy	TZS	64,037	61,032	7,572	116,292	-	1.00	229,970
DANIDA	DKK	-	50,000	-	10,233	-	314.63	12,512,076
CBM Canada – Mwanza	USD	3	-	-	3	-	2,148.52	-
SiB	EUR	-	70	-	70	-	2,347.58	-
IRISH AID	EUR	-	700	-	700	-	2,347.58	-
IFHSB	EUR	-	23	-	22	-	2,347.58	-
Fistula Foundation 2013						1	2,347.58	1,348
- 2015	USD	75	110	11	151	-	23	49,325
Motivation	TZS	-	-	2,290	-	2,290	1.00	-
Capda Beach 2	USD	-	13	-	6	-	7	16,021
<i>Subtotal carried forward (page 42)</i>								66,700,131

COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015

NOTES (CONTINUED)

16 DEFERRED INCOME GRANTS (CONTINUED)

Year ended 31 December 2015 (continued)

	<u>Currency</u>	<u>Opening commitment in currency</u>	<u>New commitment in currency</u>	<u>Capital expenditure in currency</u>	<u>Operating expenditure in currency</u>	<u>Reserve / (refund) in currency</u>	<u>Deferred income grant in currency</u>	<u>Deferred income grants in TZS</u>
		A	B	C	D	E	F=A+B-C-D	H = F*G
		"000"	"000"	"000"	"000"	"000"	"000"	TZS'000
<i>Subtotal brought forward (page 41)</i>								
Capda	USD	-	13	2	9	-	2	66,700,131
Capda Beach 1	USD	15	1	-	14	(2)	-	5,109
MH Corporate	TZS	34,577	-	7,670	26,907	-	-	-
Smile Training – DH	USD	-	139	31	101	-	7	15,637
FK Norway	EUR	8	21	12	14	-	3	7,430
Government of Tanzania	TZS	-	571,844	-	524,761	-	47,083	47,083
Liliane Funds	TZS	21,439	-	-	21,439	-	-	-
<b>Grand total</b>								<b>66,775,390</b>

COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015

NOTES (CONTINUED)

16 DEFERRED INCOME GRANTS (CONTINUED)

Year ended 31 December 2014

	Currency	A Opening commitment in currency "000"	B New commitment in currency TZS'000	C Capital expenditure in currency "000"	D Operating expenditure in currency "000"	E Reserve / (refund) in currency "000"	F=A+B-C-D Deferred income grant in currency "000"	G TZS/ Currency	H = F*G Deferred income grants in TZS TZS'000
CIDA	CAD	3,000	14,931,500	-	1,039	-	1,961	1,484	2,910,977
Vodafone – USAID	USD	8,159	-	424	977	-	6,757	1,726	11,661,667
Elima	USD	1,408	-	18	-	-	1,390	1,726	2,398,763
TIGO	USD	117	-	45	67	5	-	1,726	-
KfW	EUR	8,059	-	558	4	-	7497	2,097	15,722,208
EHfK	EUR	878	-	203	15	-	660	2,097	1,383,566
CBM Germany	EUR	991	-	262	3	-	726	2,097	1,521,249
Bona Officia	USD	-	17,244	-	10	-	-	1,726	-
Vodacom Foundation	TZS	-	122,811	-	94,374	28,437	-	1	-
CBM 1941	EUR	-	66,381	2	33	(3)	-	2,097	-
CBM Aus – TCF	USD	37	233,185	79	112	37	(56)	1,726	(96,375)
LfW – B DGD	EUR	249	-	28	241	(20)	-	2,097	-
LfW – B	EUR	185	-	-	12	173	-	2,097	-
SIDA	SEK	12,497	-	31	12,478	(12)	-	221	-
EKN1	USD	50	-	49	-	-	1	1,726	2,067
WISE	USD	120	-	101	-	-	19	1,726	34,243
SDC 2	USD	1,483	-	281	1	-	1,201	1,726	2,072,558
Barclays Bank	TZS	-	93,491	-	93,491	-	-	1	-
EU Employability	EUR	31	-	-	-	31	-	2,097	-
<b>Subtotal carried forward (page 44)</b>									<b>37,610,923</b>

COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015

NOTES (CONTINUED)

16 DEFERRED INCOME GRANTS (CONTINUED)

Year ended 31 December 2014 (continued)

	A	B	C	D	E	F=A+B-C-D +/- E	G	H = F*G
	Opening commitment in currency	New commitment in currency	Capital expenditure in currency	Operating expenditure in currency	Reserve / (refund) in currency	Deferred income grant in currency	TZS/ Currency	Deferred income grants in TZS
	A	B	C	D	E	F=A+B-C-D +/- E	G	H = F*G
	“000”	“000”	“000”	“000”	“000”	“000”		TZS’000
<i>Subtotal brought forward (page 43)</i>								37,610,923
CBM EU – MNHC	209	-	-	189	-	20	2,097	41,220
DFATD-MH (CIDA)	10,000	-	18	1,740	-	8242	1,484	12,234,999
GRM-HDIF	-	435	-	8	-	427	2,681	1,144,183
CBM Aus – Advocacy	-	295,573	4,379	276,659	-	14,535	1	14,535
CBM Aus – MNHC	22	311	2	295	-	36	2,097	74,709
CBM Switzerland – Annabelle	127	-	51	13	-	63	1,726	108,819
CBM Switzerland	-	70	-	-	-	70	1,726	120,805
J&J-Kupona 2014	-	135	-	104	-	31	1,726	53,905
CBM Canada – Italy	66,803	194,583	570	196,779	-	64,037	1	64,037
CBM Canada – Mwanza	3	-	-	-	-	3	1,726	5,892
IRISH AID	-	700	95	605	-	-	2,097	-
IFHSB	7	14	-	23	(2)	-	2,097	-
Fistula Foundation 2013- 2014	22	-	10	51	(39)	-	1726	-
Fistula Foundation 2013- 2014 (2)	-	75	-	-	-	75	1,726	129,434
Porticus	-	60	9	54	(3)	-	2,097	-
<i>Subtotal carried forward (page 45)</i>								51,603,461



COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2015

NOTES (CONTINUED)

16 DEFERRED INCOME GRANTS (CONTINUED)

Year ended 31 December 2014 (continued)

	Currency	A Opening commitment in currency	B New commitment in currency	C Capital expenditure in currency	D Operating expenditure in currency	E Reserve / (refund) in currency	F=A+B-C-D +/- Deferred income grant in currency	G TZS/ Currency	H = F*G Deferred income grants in TZS TZS'000
		"000"	"000"	"000"	"000"	"000"	"000"		
<i>Subtotal brought forward (page 44)</i>									51,603,461
UNFPA (2014)	TZS		40,784		40,784			1	
CiC 2013-2014	TZS	29,944	18,122	11,700	27,268	9,098		1	
Nuffic	EUR		5		2		3	2,097	6,794
Motivation	USD	2					2	1,726	
LDS	TZS	14,909			8,261		6,648	1	6,648
Wonderworks	USD		40		20		20	1,726	33,781
Capda 2	USD	13	36		47	(2)		1,726	
Capda 3 Dap	USD		6	4				1,726	
Capda –Beach	USD		15	6				1,726	
ICRC	USD	101	80				15	1,726	26,174
MH Corporate	TZS	125,161		47,307	43,278	101	68	1,726	118,142
Kupona	USD	92	207	29	49		34,576	1	34,576
Playground	TZS		16,676	3,385	2,040		221	1,726	348,038
Smile Training-DH	USD		167	20	147		11,251	1	11,251
FK Norway	EUR	31	30	1	51		9	1,726	18,420
CCBRT donations	TZS	28,311	153,887	18,796	78,829		84,473	1	84,473
<i>Subtotal carried forward (page 46)</i>									52,291,758

COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA (CCBRT)

FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015

NOTES (CONTINUED)

16 DEFERRED INCOME GRANTS (CONTINUED)

Year ended 31 December 2014 (continued)

	<u>Currency</u>	<u>Opening commitment in currency</u>	<u>New commitment in currency</u>	<u>Capital expenditure in currency</u>	<u>Operating expenditure in currency</u>	<u>Reserve / (refund) in currency</u>	<u>Deferred income grant in currency</u>	<u>TZS/ Currency</u>	<u>Deferred income grants in TZS</u>
	A	B	C	D	E	F=A+B-C-D	G	H = F*G	
	"000"	"000"	"000"	"000"	"000"	"000"		TZS'000	
<i>Subtotal brought forward (page 45)</i>									
Government of Tanzania	-	2,007,669	66,800	1,940,869	-	-	1	52,291,758	
Family Planning	-	48,154	-	48,154	-	-	1	-	
Lions Club	5,925	-	-	-	-	5,925	1	5,925	
Liliane funds	21,439	-	-	-	-	21,439	1	21,439	
Mabinti donations	66,371	51,470	-	-	117,841	-	1	-	
Other donors	10,157	-	-	-	10,157	-	1	-	
<b>Grand total</b>								<b>52,319,122</b>	

# COMPREHENSIVE COMMUNITY-BASED REHABILITATION IN TANZANIA

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

### NOTES (CONTINUED)

	<u>2015</u>	<u>2014</u>
	TZS'000	TZS'000
<b>17 TRADE AND OTHER PAYABLES</b>		
Trade payables	2,092,529	565,672
Accruals	253,464	220,472
Statutory liabilities	575,134	607,483
Advance payments-costs sharing from patients	337,359	282,385
CBR patients bond	-	260
	<u>3,258,486</u>	<u>1,676,272</u>

### 18 CAPITAL COMMITMENTS

Capital expenditure contracted for at the end of the reporting period but not yet incurred is TZS 43,611 million (2014: TZS 799.5 million). The capital commitment relates to the construction of Maternity Hospital and disability private clinic buildings

### 19 RELATED PARTY TRANSACTION AND BALANCES

Related party relationships exist between the Organisation, its partners, other organisation under common ownership and common directorship. Transactions with related parties are as follows:-

	<u>2015</u>	<u>2014</u>
	TZS'000	TZS'000
<b>(a) Funds received during the year</b>		
Fundraising partner (Kupona Foundation)	<u>1,313,949</u>	<u>591,235</u>
<b>(b) Purchase of services</b>		
Advance on operating costs-Fundraising partner (Kupona Foundation)	<u>279,728</u>	<u>250,086</u>
<b>(c) Outstanding balances-amounts due from related party</b>		
Fundraising partner (Kupona Foundation)	<u>1,775,015</u>	<u>1,495,288</u>

### (d) Key management remuneration

Key management personnel are described as those persons having authority and responsibility for planning, directing and controlling the activities of the organisation, directly or indirectly, including any director of the organisation. Key management personnel compensation paid by the organisation are as follows:

	<u>2015</u>	<u>2014</u>
	TZS'000	TZS'000
<b>Short term employee benefits</b>		
Salaries	2,069,334	1,078,698
Other short term benefits	435,014	695,744
	<u>2,504,348</u>	<u>1,774,442</u>

### 20 ULTIMATE HOLDING ENTITY

Comprehensive Community-Based Rehabilitation in Tanzania (CCBRT) is registered as a Society under the Societies Ordinance, 1954, CAP 337 R.E 2002. The ultimate owners of CCBRT are the Members of the Society.